



December 16, 2002

Commissioner Michael Copps
Federal Communications Commission
445 Twelfth Street, Southwest, Eighth Floor
Washington, D.C. 20554

Dear Commissioner Copps:

I appreciate the time you have taken over the past several months to discuss issues facing the mobile satellite services (MSS) industry. One concern raised during our discussions has been whether parties are seriously committed to the satellite industry and to the financial and operational responsibilities necessary to move the industry forward

I want to reiterate my historic and continued commitment to the satellite industry. As you know, my record of investments in telecommunications businesses over the last decade establishes without question my sincere objective to ensure that the U.S. and the world have a vibrant satellite alternative for the delivery of broadband communications to all people in all places. I have invested literally hundreds of millions of dollars, as part of billions of dollars that have been invested in ICO since 2000, to bring it out of bankruptcy and make its operation a reality. We look forward to FCC implementation of regulatory and spectrum policies that will make 2 GHz MSS services like those contemplated by ICO viable, and to bring these services to the American public.

I personally, along with ICO and its investors and employees, appreciate your past assistance in promoting the availability of ubiquitous mobile satellite services, and are anxious to bring ICO services to market. Thank you again. We believe that a viable MSS industry is in the best interest of the satellite industry and the American public.

Best regards,

Craig O. McCaw

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